

DAWIA Certification Training DAU Pricing Resources and Issues

Presented by
Professor Renee Butler
Director, DAU Pricing Learning Center
of Excellence
20 May 2009



Overview

- Changes to DAWIA Certification
 Training for Contracting
- DAU Pricing Learning Center of Excellence and Pricing Resources
- Pricing Special Interest Topics



Contracting Functional IPT

- Director of Defense Procurement and Acquisition Policy (DPAP)
 - Functional Leader for the Contracting Career Field
 - Works with DoD's Senior Procurement Executives and the Defense Acquisition University to put in place a continuous competency-based management process
 - Define the competencies required for the Contracting Community to deliver mission critical capabilities
 - Assess competencies resident in the Contracting Community and identify gaps for current and future requirements
 - Align/adjust personnel strategies to address competency gaps and provide opportunities for training and development



Competencies

- 11 Units of Competency
 - 10 Technical Units and 1 Professional Unit
 - 28 Technical and 10 Professional Competencies
 - 52 Technical Elements and 10 Professional Elements

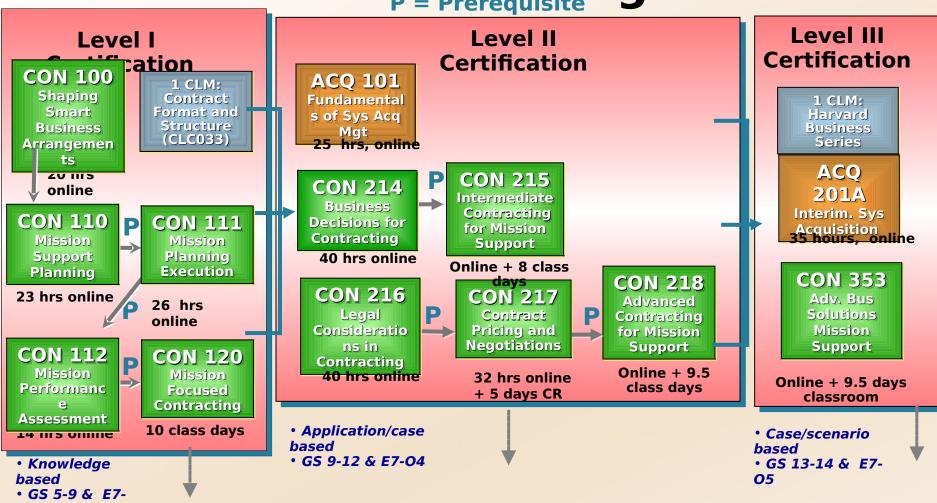
Units	Competencies	Elements
Advanced Cost and/or Price Analysis	Advanced Cost and/or Price Analysis	Evaluate the reasonableness of the contractor's proposed price
		Develop positions on price- related contract terms and conditions
http://	/www.acq.osd.m	Evaluate award/incentive if/epapa/bes/docs/cca-

contractingcompetencymodel.xls



FY 09 Contracting

P = Prerequisite



Level I "Core Plus"
Courses & CL Module
(See DAU catalog for details)

Level II "Core Plus"
Courses & CL Module
(See DAU catalog for details)

Courses & CL Module (See DAU catalog for details)



Certification and...

CERTIFICATION STANDARDS & CORE PLUS DEVELOPMENT GUIDE
CONTRACTING LEVEL1

CONTRACTING LEVELT					
Type of Assignment	presentative Activities				
1 - Operational Contracting	Contracting functions in support of post, camp or stations				
2 - Research and Development	Contracting functions in support of research and development				
3 - Sys Acquisition	● Contracting functions in support of systems acquisition to include all ACAT programs				
4 - Logistics & Sustainment	 Contracting functions performed by the Defense Logistics Agency or by other offices to sustain weapon systems 				
5 - Construction/ A&E	● Contracting functions in support of construction and/or architect and engineering services				
6 - Contingency/ Combat Ops	Contracting functions performed in a contingency or combat environment				
7 - Contract Admin Office	Contracting function is primarily focused on contract administration				
8 - Contract Cost/Price Analyst	● Contracting function is primarily focused on advanced cost/price analysis				
9 - Small Bus Specialist	 Contracting function is primarily focused on advising small businesses or on strategies for maximizing use of small businesses 				
10 - Other	 Contracting functions that perform a variety of assignments or are at a headquarters, secretariat, or OSD 				

Core Certification Standards ("R" indicates Resident Instruction.)					
Acquisition Training	None required				
Functional Training	CON 100 Shaping Smart Business Arrangements CON 110 Mission-Support Planning CON 111 Mission Strategy Execution CON 112 Mission-Performance Assessment CON 120 Mission-Focused Contracting (R) CLC 033 Contract Format and Structure for DoD eBusiness Environment				
Education	 At least 24 semester hours in accounting, law, business, finance, contracts, purchasing, economics, industrial management, marketiquantitative methods, or organization and management Baccalaureate degree (Any Field of Study) 				
Experience	1 year of contracting experience.				



Core Plus

Core Plus Development Guide			Type of Assignment									
Training ("R" indicates Resident Instruction.)		2	3	4	5	6	7	8	9	10		
CLC 003 Sealed Bidding				1	1							
CLC 004 Market Research		~	~	1	1	1	1	1	/	1		
CLC 005 Simplified Acquisition Procedures	V	~	~	1	1	1	1		/	1		
CLC 009 Service Disabled, Veteran-Owned Small Business Program	V	~	~	1	1	1	/		/	1		
CLC 020 Commercial Item Determination	V	~	~	1	1	V	1	~	1	1		
CLC 024 Basic Math Tutorial	V	~	~	1	1	1	1	1		1		
CLC 028 Past Performance Information	V	~	~	1	1	1	1		V	1		
CLC 030 Essentials of Interagency Acquisitions/Fair Opportunity	V	~	~	1	1	1	1	/	1	1		
CLC 043 Defense Priorities and Allocations System	V	~	~	1	1	1	V		1	1		
CLC 045 Partnering	V	~	~	1	1	1	1			1		
CLC 060 Time and Materials Contracts	V	~	~	1	1	1	V	1	>	1		
CLC 105 DCMA Intern Training							1					
CLC 113 Procedures, Guidance, and Information	V	~	~	1	1	V	1	~	1	1		
CLC 131 Commercial Item Pricing	V	~	~	1			1	1		1		
CLC 132 Organizational Conflicts of Interest	V	~	~	1	1	1	1	~	1	1		
CLC 133 Contract Payment Instructions	V	1	V	1	1	1	>	/	1	V		
CLG 001 DoD Government Purchase Card	V	1	V	1	1	1	V	1	1	1		
CLG 004 DoD Government Purchase Card Refresher Training		1	1	1	1	1	1	1	1	1		
CLM 023 Javits-Wagner-O'Day (JWOD) Tutorial		~	~	1	V	V	1		1	1		

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Contracting Certification

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Courses

- CON 100 converted from classroom to Distance Learning (DL) course
- CON 217, Contract Pricing and Negotiations converted from DL to hybrid course
 - 32 hours pre-course covers 13 modules
 - 60 days to take all 13 modules and knowledge assessments
 - 5 days resident classroom topics:
 - Overview of Cost and Price Analysis
 - Introduction to Proposal Modeling using Excel
 - Statistics
 - Regression
 - Indirect Cost Analysis
 - Improvement Curve
 - Facilities Capital Cost of Money
 - Analyzing Profit or Fee

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Contracting Certification

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- 5 day resident classroom assessments
 - All individual assessments
 - Quiz 1 covers pre-course material (10%)
 - Quiz 2 covers statistics and regression analysis (25%)
 - Indirect cost analysis exercise and quiz (20%)
 - Explanatory case study (5%)
 - Integrating case study (40%)
- HOT! HOT! HOT!
 - Allow your employees the 32 hours, on duty time, to complete the pre-course work
 - Allow your employees the opportunity to attend an excel basics course or familiarize themselves with Excel through the CBT (in Blackboard) provided
 - We do not teach Excel, but do use it as a tool in proposal modeling and data analysis



CON 090 - Contracting Fundamentals

- Develop a four week foundational course for new hires into contracting career field
 - Complete immersion in the FAR, DFARS and PGI
 - **Provides knowledge of** contracting based on 28 technical competencies and 52 sub-elements deemed most important to the contracting community.



OFFICE OF THE UNDER SECRETARY OF DEFENSE 3000 DEFENSE PENTAGON

WASHINGTON, DC 20301-3000

MEMORANDUM FOR PRESIDENT, DEFENSE ACQUISITION UNIVERISTY

SUBJECT: New Contracting Course Architecture Requirements

Thank you for meeting with Ms. Delia Adams and me to discuss the contracting course requirements and development efforts.

I want to reiterate the basic course requirement which is complete immersion by new hires in the Federal Acquisition Regulation and the Defense Federal Acquisition Regulation Supplement. A model for development is the former Management of Defense Acquisition Contracts Course. Students will take the course in residence. It is not a comparison to current Level I courses nor is the intent to replace any current DAU course. Therefore, do not eliminate or change any current DAU course due to creation of this requirement. This course will be mandatory for all new hires within their first year of employment.

Again, the primary focus of this effort is to create a FAR/DFARs total immersion training course. Thank you and your staff for assuming this important task. My point of contact for this requirement is Ms. Delia Adams, Senior Procurement Analyst, who can be reached at 703-602-0710 or via e-mail at delia.adams@osd.mil.

Stuart A Hazlets Deputy Director, Strategic Sourcing Defense Procurement and Acquisition Policy

Strategy - Course Design

- Module 1: Identify the basic principles of government contracting
 - Institutional Framework
 - Describe how procurement differs from other contractual instruments
 - Identify standards unique to government contracting
 - Describe the Federal Acquisition Regulation system



Strategy - Course <u>Design</u>

- Module 2: Describe the policies and procedures associated with acquisition/contract planning
 - Market research, methods of procurement, contract types, and socio-economic requirements
 - Small Business assistance
 - Proposal evaluation
 - Competition in Contracting Act
 - Required sources; unique requirements as applicable



Strategy - Course Design

- Module 3: Describe the policies and procedures for soliciting offers and making awards
 - Synopsis, pre-solicitation requirements
 - Protests, disputes and appeals
 - Contract responsibility
 - Specific requirements for different types of supplies/services (e.g. construction, GPC)
 - Required sources; unique requirements as applicable



Strategy - Course Design

- Module 4: Identify the basic principles of contract pricing
 - Differentiate between proposal analysis techniques
 - Contracting officer responsibility to determine prices "fair and reasonable"
 - Contract cost principles
 - Cost Accounting Standards familiarization
 - Truth in Negotiations Act familiarization
 - Field Pricing Assistance (e.g. DCMA, DCAA)
 - Documentation
 - Contract Financing as it relates to Contract Pricing



Strategy - Course <u>Design</u>

- Module 5: Describe the policies and procedures for post-award management of contractual actions
 - Contract Modifications
 - Contract Administration
 - Contract Financing and Payment
 - Contractor Past Performance
 - Contract Close out



Methods of Instruction

- Limited Lecture/Facilitated Discussion
- Research FAR/DFARS/PGI and web sources (e.g. ACC, AKSS, GAO Reports, DPAPSS)
- Reading Assignments
- Video Presentations
- Interactive Activities
- Case Studies
- Homework Assignments
- Build Electronic Informational Tool



Timeline

- Student pilots Jan and Feb 2010
- Final course update Mar 2010
- Course roll-out Apr 2010



Prerequisites Level 1, DAWIA

- CON 090: None (Effective 1 June 2010)
- CON 100 : None
- CON 110: CON 100
 - Note: no prerequisite is required for individuals with a Level I certification in Program Management.
- CON 111: CON 110
- CON 112: CON 111
- CON 120: CON 112, (CON 090, Effective 1 June 2010)



Prerequisite Level 2, DAWIA

- CON 214: CON 120
- CON 215: CON 214
- CON 216: CON 215.
- CON 217: CON 214/215/216
 - Note: CON 215 not required for Industrial/ Contract Property
- CON 218: CON 214/215/216/217



Prerequisite Level 2, Assignment Specific

- CON 232 (Overhead Management): CON 218
- CON 234 (Contingency Contracting): CON 120
- CON 235 (Advanced Pricing): CON 218 & CLC 131 Commercial Pricing
- CON 236 (Value Engineering):
 None
- CON 237 (SAP): None



Prerequisite Level 2, Assignment Specific

- CON 243 (A&E Contracting): CON 120
- CON 244 (Construction Contracting): CON 120
- CON 250 (Fundamentals of CAS Part I): CON 218 & CLC006 (Indirect Cost), Recommended college accounting course and CON 232
- CON 251 (Fundamentals of CAS Part II): CON 250
- CON 260 A (Small Business Part I): None
- CON 260 B (Small Business Part II):
 CON 260 A and Level 2 in contracting

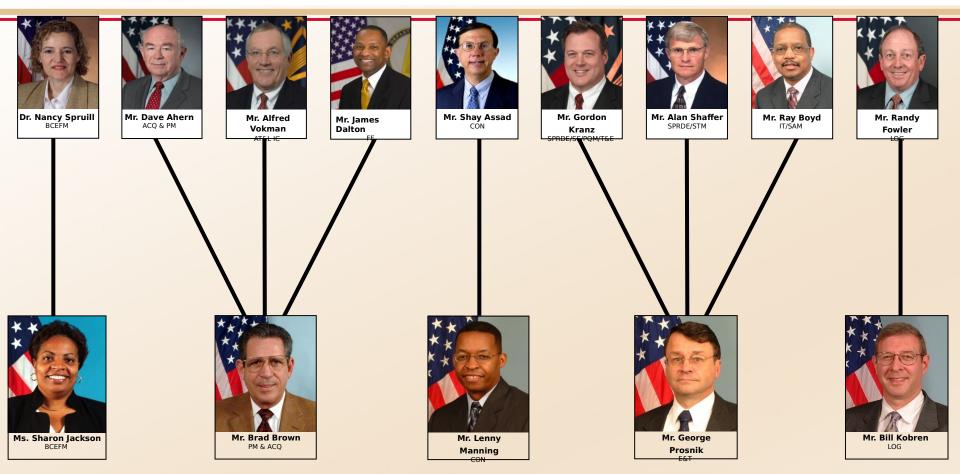


Prerequisite Level 3, DAWIA

- CON 353: At least one year contracting/property experience after obtaining Level 2 certification in Contracting or Industrial/Contract Property Management
- CON 334, Advanced Contingency Contracting (New): CON 234 & CLC 007 Source Selection



Functional Leaders



Functional Center Directors



Functional Leaders



Contracting Center Director



Performance Learning Directors



Learning Centers of Excellence







Learning Center of certence



Director, Pricing LCoE



Course Managers



Ernie Evans



CM Bob



CON 235 CM Steve Malashevitz



Learning Asset Managers



LAM Bob Williams



104 Craig



Frank



Alan Gilbreth



Kurt Chelf



CLC 018 LAM Dave Lewis

Pending Photo

CLC103 LAM Ken Wright

Pricing LCoE Mission

Provide timely, relevant and mission enhancing research, faculty, and training, leading to products, services and assistance to the AT&L workforce in the pricing area

EX 09 Pricing Initiatives

- NEW! In-residence 5 day CON 217 allows students to apply quantitative techniques in the classroom - prepares them for CON 218 capstone course
- Draft DoD Award Fee Guide provided to DPAP CPF 30 Apr 09
- Draft competency-based assessment completed and provided to DPAP CPF for incorporation into strategic plan
- Review of pricing related training (internal and external) on-going
- Follow-on survey to Fall 2007 Pricing Survey to determine pricing needs of operational commands

EY09 Pricing Initiatives

- Update of Contract Pricing Reference Guides completed
 - Will be hosted on DAU's Acquisition Community Connection (ACC)
 Pricing and Negotiation Portal
 - Web-enabled
 - Linked to pertine related informat



110 Pricing Initiatives

- Update to CON 217 (Cost Analysis and Negotiation Techniques) incorporating gaming and simulations
- Support DPAP CPF "revitalization" efforts from a training perspective
 - Core-plus? Cost/Price Analyst Track?
 - Professional Designations with SCEA/NCMA?
- Use of commercial product to prepare students for pricing courses









Learning Assets

Courses

- CON 217 Contract Pricing and Negotiations
- CON 232 Overhead Management of Defense Contracts
- CON 235 Advanced Contract Pricing
- CON 250 Fundamentals of Cost Accounting Standards Part 1 (Modified CAS)
- CON 251 Fundamentals of Cost Accounting Standards Part 2 (Full CAS)



Learning Assets

- Continuous Learning Modules
 - CLC 008, Indirect Costs
 - CLC 022, Profit Policy Revisions
 - CLC 024, Basic Math Tutorial
 - CLC 034, Provisional Award Fee Awareness
 - CLC 047, Contract Negotiation
 - CLC 103, Facilities Capital Cost of Money
 - CLC 104, Analyzing Profit or Fee
 - CLC 018, Contractual Incentives
 - CLC 131, Commercial Item Pricing
 - CLC 133, Contract Payment Instructions



Learning Assets

- Communities of Practice
 - Pricing and Negotiation
 - Award and Incentive Fee
 - Pension and Insurance Costs



Pricing Issues

- Contracting Officer Responsibility
- Proposal Analysis
- Proposal Analysis Techniques
 - Price Analysis
 - Cost Analysis
 - Cost Realism Analysis
- Commercial Pricing Issues



Contracting Officer Responsibility

- FAR 15.402 (a) Pricing Policy
 - Contracting officers must purchase supplies and services from responsible sources at fair and reasonable prices.
- FAR 15.404 Proposal Analysis
 - (a) The objective of proposal analysis is to ensure that the final agreed-to price is fair and reasonable.
 - (2) Price analysis shall be used when cost or pricing data are not required
 - (3) Cost analysis shall be used to evaluate the reasonableness of individual cost elements when cost or pricing data are required. Price analysis should be used to verify that the overall price offered is fair and reasonable.
 - (4) Cost analysis may also be used to evaluate information other than cost or pricing data to determine cost reasonableness or cost realism.
 - (d)(2) Cost realism analyses shall be performed on costreimbursement contracts to determine the probable cost of performance for each offeror.
 - (d)(3)... may be used in performance risk assessments and responsibility determinations...for fixed price ...



Truth in Negotiations Act

- Truth in Negotiation Act (TINA) says
 - MUST obtain cost or pricing data (certified) over \$650,000 UNLESS
 - Price Based on Adequate Price Competition (price is a substantial factor)
 - Two or more responsible offerors, competing independently, submit priced offers that satisfy the Government's expressed requirement
 - There was a reasonable expectation that two or more responsible offerors, competing independently, would submit priced offers in response to the solicitation's expressed requirement, even though only one offer is received from a responsible offeror
 - Price analysis clearly demonstrates that the proposed price is reasonable in comparison with current or recent prices for the same or similar items
 - Law or Regulation (mainly utilities)
 - Commercial Item
 - Waived by Head Of Contracting Activity
 - Use cost analysis for procurements over \$650,000 where an exception/waiver does not apply



Commercial Items

- FY08 Authorization Act (Sections 805 and 815) made a fundamental change to the definition of commercial items for the following
 - commercial item services
 - commercial item subsystem of a major weapon system that is not offthe-shelf
 - commercial component and spare parts for a major weapon that are not off-the-shelf



Commercial Items

- The definition is now tying price reasonableness into the commercial item determination by adding the following requirement
 - PCO determines in writing the offeror has submitted sufficient information to evaluate, through price analysis, the reasonableness of the price for (such services, such subsystem, such component or spare part)



Commercial Items

- In addition, the law states the KO may request the offeror to submit info to the extent necessary to make their determination
 - Prices paid for same or similar commercial items under comparable terms and conditions by both government and commercial customer and
 - If the KO determines the (above info) is not sufficient to determine the reasonableness of price, other relevant info regarding the basis for price or cost, including info on labor costs, material costs, and overhead rates



Commercial Items

 FY09 NDAA Section 868 adds definition of commercial "of a type "ites "that are of a type offered and sold competitively in substantial quantities in the commercial marketplace may be considered commercial items only if the contracting officer has determined in writing that the offeror has submitted sufficient information to evaluate, through price analysis, the reasonableness of the price for such

cowicoc "

What Is Price Analysis?

Price analysis is the process of examining and evaluating a proposed price without evaluating its separate cost elements and proposed profit. (15.404-1(b)(1))



- Price analysis shall be used when cost or pricing data are not required. (15.404-1(a)(2))
 - Examples: Commercial Acquisitions, TINA Waivers, Buys less than \$650k
- Even when cost analysis is required, "Price analysis should be used to verify that the overall price offered is fair and reasonable." (15.404-1(a)(3))

Price Analysis Methods

- Comparison of proposed prices received in response to the solicitation. (Preferred)
- Comparison of previously proposed prices and previous Government and commercial contract prices with current proposed prices (Preferred)
- Use of parametric estimating methods/application of rough yardsticks
- Comparison with competitive published price lists, published market prices of commodities, similar indices, and discount or rebate arrangements.

FAR 15.404-

Price Analysis Methods

- Comparison of proposed prices with independent Government cost estimates.
- Comparison of proposed prices with prices obtained through market research for the same or similar items.
- Analysis of pricing information provided by the offeror FAR 15.404-1(b)



Price Analysis Steps

- Step 1: Select Appropriate Prices for Comparison
- Step 2: Identify Factors that Affect Comparability
- Step 3: Determine Potential Impact of Factors on Prices Selected for Comparison
- Step 4: Adjust Prices Selected for Comparison
- Step 5: Compare Adjusted Prices to Phtpps/ewww.ecq.osd.mil/dpap/cpf/ contract_pricing_reference_guide s.html



What is Cost Analysis?

Cost analysis is the review and evaluation of the separate cost elements and profit in an offeror's or contractor's proposal (including cost or pricing data or information other than cost or pricing data), and the application of judgment to determine how well the proposed costs represent what the cost of the contract should be, assuming reasonable economy and efficiency.



When is Cost Analysis Used?

- Cost analysis shall be used to evaluate the reasonableness of individual cost elements when cost or pricing data are required.
- Cost analysis may also be used to evaluate information other than cost or pricing data to determine cost reasonableness or cost realism.



What is Cost Realism Analysis?

Cost realism analysis is the process of independently reviewing and evaluating specific elements of each offeror's proposed cost estimate to determine whether the estimated proposed cost elements are realistic for the work to be performed; reflect a clear understanding of the requirements; and are consistent with the unique methods of performance and materials described in the offeror's technical proposal.



When is Cost Realism Analysis Used?

- Cost realism analyses shall be performed on cost-reimbursement contracts to determine the probable cost of performance for each offeror.
- Cost realism analyses may also be used on competitive fixed-price incentive contracts or, in exceptional cases, on other competitive fixed-price-type contracts when new requirements may not be fully understood by competing offerors, there are quality concerns, or past experience indicates that contractors proposed costs have resulted in quality or service shortfalls.



Contractor	Reimbursement		С
Proposed	\$2,450,0	\$2,750,4	\$2,735,6
	00	50	70
Govt.	\$2,950,6	\$2,750,0	\$2,850,6
MPC	70	00	50



Contractor	Reimbu	rsab g e	С
Proposed	\$2,450,0	\$2,750,4	\$2,735,6
	00	50	70
Govt.	\$2,950,6	\$ 2,750, 0	\$2,850,6
MPC	70	00	50

Competitive Cost

Contractor	Reimbu	rsab s e	С
Proposed	\$2,450,0 00	\$2,750,4 50	\$2,735,6 70
Govt.	\$2,950,6 70 halysis [1	\$2,750,0	\$2,850,6
MPC Price	70 Malysis [1	9.4 04-1(b)]50

Cost Analysis [15.404-1(c)]?

Cost Realism Analysis [15.404-1(d)]?

Competitive Cost

Contractor	Reimbu	rsabe	С
Proposed	\$2,450,0	\$2,750,4	\$2,735,6
	00	50	70
Govt. MPC Price	\$2,950,6	\$2,750,0	\$2,850,6
	7(halysis [1	3(4.04-1(b)	50

Cost Analysis [15.404-1(c)]?

Cost Realism Analysis [15.404-1(d)]?

Contractor	Reimbu	rsabe	С
Proposed	\$2,450,0 00	\$2,750,4 50	\$2,735,6 70
Govt. MPC Realism	\$2,950,6 ★0 alysis [1	\$2,750,0 500 04-1(d)]	\$2,850,6 50 When?

- Each offeror, independently, in competitive acquisitions.[FAR 15.404-1(d)(1)]
- Shall be performed on cost-reimbursement contracts and results used to determine award. [FAR 15.404-1(d)(2)]
- •May be used on FPI, or other FP contracts (in exceptional cases), to assess responsibility and performance risk

Contractor	Reimbu	rsabe	С
Proposed	\$2,450,0 00	\$2,750,4 50	\$2,735,6 70
Govt. MPSC Realism	\$2,950,6 水O alysis [1	\$2,750,0 500 04-1(d)]	\$2,850,6 50 Vhen?

- •Each offeror, <u>independently</u>, in competitive acquisitions using selected labor and related costs. [FAR 15.404-1(d) (1)]
- Shall be performed on cost-reimbursement contracts and results used to determine award. [FAR 15.404-1(d)(2)]
- May be used on FPI, or other FP contracts (in exceptional cases), to assess responsibility and performance risk

Contractor	Reimbu	rsabe	С
Proposed	\$2,450,0 00	\$2,750,4 50	\$2,735,6 70
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Garmin **GPSMAP \$7995 \$7995**



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Price Analy [9] [9] [15.404-1(b)] [269. Cost Analysis [15.404-1(c)]] [00] Cost Realism Analysis [15.404-1(d)]]







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Price Analysis [399.9] - When?

- May be used in combination with other techniques to ensure price is fair and reasonable [FAR 15.404-1(a)(1)]
- •Must be used when cost or pricing data not required. [FAR 15.404-1(a)(2)]







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Price Analysis [15.404-1(b)] - When?

•May be used in combination with other techniques to ensure price is fair and reasonable. [FAR 15.404-1(a)(1)]

•Must be used when cost or pricing data not required. [FAR 15.404-1(a)(2)]







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Price Analysis [15.404-1(b)] - When?

- •May be used in combination with other techniques to ensure price is fair and reasonable. [FAR 15.404-1(a)(1)]
- Must be used when cost or pricing data are not required. [FAR 15.404-1(a)(2)]







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Price Analysis [15.404-1(b)] - When?

- •May be used in combination with other techniques to ensure price is fair and reasonable [FAR 15.404-1(a)(1)]
- Must be used when cost or pricing data are not required. [FAR 15.404-1(a)(2)]
- Should be used even when cost or pricing data



	Ktr. Proposed	Gov. Objective
Material	\$ 10,000,000	\$ 9,000,000
Material OH	\$ 1,000,000 10%	\$ 810,000 9.0%
Eng Labor	\$ 3,000,000	\$ 2,500,000
Eng O/H	\$ 3,000,000 100%	\$ 2,450,000 98.0%
Mfg Labor	\$ 12,000,000	\$ 11,000,000
Mfg O/H	\$ 24,000,000 200%	\$ 22,110,000 201.0%
ODC	<u>\$ 500.000</u>	<u>\$ 300.000</u>
Total Factory	\$ 53,500,000	\$ 48,170,000
G&A	<u>\$ 6.420.000</u> 12%	<u>\$ 5.539.550</u> 11.5%
Total Cost	\$ 59,920,000	\$ 53,709,550
Profit	<u>\$ 11.984.000</u> 20%	<u>\$ 6.445.146</u> 12.0%
Total Price	\$ 71.904.000	\$ 60,154,696

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	Ktr. Proposed	Gov. Objective
Material	\$ 10,000,000	\$ 9,000,000
Material OH	\$ 1,000,000 10%	\$ 810,000 9.0%
Eng Labor	\$ 3,000,000	\$ 2,500,000
Eng O/H	\$ 3,000,000 100%	\$ 2,450,000 98.0%
Mfg Labor	\$ 12,000,000	\$ 11,000,000
Mfg O/H	\$ 24,000,000 200%	\$ 22,110,000 201.0%
ODC	<u>\$ 500,000</u>	<u>\$ 300,000</u>
Total Factory	\$ 53,500,000	\$ 48,170,000
G&A	<u>\$ 6.420.000</u> 12%	<u>\$ 5.539.550</u> 11.5%
Total Cost	\$ 59,920,000	\$ 53,709,550
Profit	<u>\$ 11.984.000</u> 20%	<u>\$ 6.445.146</u> 12.0%
Total Price	\$ 71.904.000	\$ 60.154.696

- Price Analysis [15.404-1(b)] ?
- Cost Analysis [15.404-1(c)]?
- Cost Realism Analysis [15.404-

	L/tre Dropped	Cov. Objective
	Ktr. Proposed	Gov. Objective
Material	\$ 10,000,000	\$ 9,000,000
Material OH	\$ 1,000,000 10%	\$ 810,000 9.0%
Eng Labor	\$ 3,000,000	\$ 2,500,000
Eng O/H	\$ 3,000,000 100%	\$ 2,450,000 98.0%
Mfg Labor	\$ 12,000,000	\$ 11,000,000
Mfg O/H	\$ 24,000,000 200%	\$ 22,110,000 201.0%
ODC	<u>\$ 500.000</u>	<u>\$ 300,000</u>
Total Factory	\$ 53,500,000	\$ 48,170,000
G&A	<u>\$ 6.420.000</u> 12%	<u>\$ 5.539.550</u> 11.5%
Total Cost	\$ 59,920,000	\$ 53,709,550
Profit	<u>\$ 11.984.000</u> 20%	<u>\$ 6.445.146</u> 12.0%
Total Price	\$ 71.904.000	\$ 60.154.696

- Price Analysis [15.404-1(b)]?
- Cost Analysis [15.404-1(c)]
- Coct Poslicm Applycic [15/404

	Vtr. Droposod	Gov. Objective
	Ktr. Proposed	Gov. Objective
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Cost Analysis - When?

- Shall be used when cost or pricing data are required [FAR 15.404-1(a)(3)] or review of
 - "information other than cost or prising data"

	Ktr. Proposed	Gov. Objective
Material	\$ 10,000,000	\$ 9,000,000
Material OH	\$ 1,000,000 10%	\$ 810,000 9.0%
Eng Labor	\$ 3,000,000	\$ 2,500,000
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Cost Analysis - When?

 Shall be used when cost or pricing data are required [FAR 15.404-1(a)(3)] or review of cost "information



Questions?

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